

SHAREHOLDER INFORMATION

EXECUTIVE LEADERSHIP

Gregory T. Swienton

Chairman and Chief Executive Officer

Robert E. Sanchez

President and Chief Operating Officer

Art A. Garcia

Executive Vice President and Chief Financial Officer

Dennis C. Cooke

President
Global Fleet Management Solutions

John H. Williford

President
Global Supply Chain Solutions

Robert D. Fatovic

Executive Vice President
Chief Legal Officer and Corporate Secretary

Gregory F. Greene

Executive Vice President and Chief Administrative Officer

Keyvan Bohlooli

Senior Vice President and Chief Information Officer

Stephen F. Dean

Senior Vice President
Sales and Marketing
Supply Chain Solutions

John J. Diez

Senior Vice President
Asset Management
Fleet Management Solutions

Sanford J. Hodes

Senior Vice President and Deputy General Counsel

John J. Gleason

Senior Vice President
Sales and Marketing
Fleet Management Solutions
North America

Thomas L. Jones

Senior Vice President and General Manager
Supply Chain Solutions

John C. Sonia

Senior Vice President
Dedicated Contract Carriage Operations

W. Daniel Susik

Senior Vice President
Finance and Treasurer

Clifford F. Zoller

Senior Vice President
Audit Services

Cristina A. Gallo-Aquino

Vice President and Controller

BOARD OF DIRECTORS

Gregory T. Swienton

Chairman and Chief Executive Officer of Ryder System, Inc.

James S. Beard ^{2,4}

Retired Vice President of Caterpillar Inc. and former President of Caterpillar Financial Services Corporation

John M. Berra ^{2,4}

Retired Executive Vice President of Emerson Electric Company and former Chairman of Emerson Process Management

Robert J. Eck ^{2,3}

Chief Executive Officer of Anixter International, Inc.

L. Patrick Hassey ^{2,3}

Retired Chairman and Chief Executive Officer of Allegheny Technologies, Inc.

Lynn M. Martin ^{2,3}

Former U.S. Secretary of Labor

Luis P. Nieto, Jr. ^{1,4}

Retired President of the Consumer Foods Group for ConAgra Foods, Inc.

Eugene A. Renna ^{1,4}

Retired Executive Vice President of ExxonMobil Corporation; and former President and Chief Operating Officer of Mobil Corporation

Abbie J. Smith ^{1,4}

Professor of Accounting at the University of Chicago Booth School of Business

E. Follin Smith ^{1,3,5}

Former Executive Vice President, Chief Financial Officer and Chief Administrative Officer of Constellation Energy Group, Inc.

Hansel E. Tookes, II ^{1,3}

Retired President of Raytheon International and former Chairman and Chief Executive Officer of Raytheon Aircraft Company

- 1-Audit Committee
- 2-Compensation Committee
- 3-Corporate Governance and Nominating Committee
- 4-Finance Committee
- 5-Lead Independent Director

GLOBAL OPERATING ENTITIES

United States

Ryder Transportation Services
Ryder Integrated Logistics, Inc.
Ryder Energy Distribution Corporation
Ryder Fleet Products, Inc.
Ryder Fuel Services, LLC
Ryder Puerto Rico, Inc.

Canada

Ryder Truck Rental Canada Ltd.
Ryder CRSA Logistics

Ryder Container Terminals

China

Ryder Logistics (Shanghai) Co., Ltd.

Hong Kong

Ryder CRSA Logistics (HK) Limited

Mexico

Ryder de Mexico, S. de R.L. de C.V.

Singapore

Ryder Ascent Logistics Pte Ltd.

United Kingdom

Ryder Limited

Germany

Ryder Deutschland GmbH

GLOBAL HEADQUARTERS

Ryder System, Inc.
11690 N.W. 105th Street
Miami, FL 33178
(305) 500-3726

NEW YORK STOCK EXCHANGE

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ANNUAL MEETING

The annual meeting of shareholders of Ryder System, Inc. will be held at 10:00 a.m., Friday, May 4, 2012, at the Company's Headquarters in Miami, Florida.

SHAREHOLDER INFORMATION

For shareholder information please contact:

Investor Relations
Ryder System, Inc.
11690 N.W. 105th Street
Miami, FL 33178
(305) 500-4053

e-mail: RyderForInvestors@ryder.com

INDEPENDENT REGISTERED CERTIFIED PUBLIC ACCOUNTING FIRM

PricewaterhouseCoopers LLP

TRANSFER AGENT AND REGISTRAR

Wells Fargo Bank, N.A.
Shareowner Services
Post Office Box 64854
St. Paul, MN 55164-0854
(866) 927-3884
(651) 450-4085 (fax)
www.wellsfargo.com/shareownerservices

Outside the U.S.
(651) 450-4064

DIVIDEND REINVESTMENT PLAN

Shareholders may automatically reinvest their dividends and cash in additional shares of Ryder System, Inc. stock by enrolling in the Company's Dividend Reinvestment Plan. Information about the Dividend Reinvestment Plan may be obtained by contacting:

Wells Fargo Bank, N.A.
Shareowner Services
Post Office Box 64854
St. Paul, MN 55164-0854
(866) 927-3884
(651) 450-4085 (fax)
www.wellsfargo.com/shareownerservices

Outside the U.S.
(651) 450-4064

For Dividend Reinvestment Plan
Optional Cash Investments:

Wells Fargo Shareowner Services
Post Office Box 64856
St. Paul, MN 55164-0856